



# BLACK BELT CERTIFICATION

*I hereby certify that:*

**Karina Teering**

*has completed a 120-hour training on advanced topics related to Six Sigma and Lean Manufacturing at a Black Belt level and has satisfactorily demonstrated proficiency in this body of knowledge being approved in the final test.*

**Prof. Dr. Marcelo Machado Fernandes**

*Lean Six Sigma Master Black Belt*

*ASQ Certified MBB – 65316044*

*Minitab Certified Trainer*



16/06/2024