



MASTER BLACK BELT CERTIFICATION

I hereby certify that:

MANUEL MILLET

has completed a 180-hour training, fully covering the MF-OPEX topics for Six Sigma and Lean Manufacturing at a White, Yellow, Green, Black and Master Black Belt levels satisfactorily demonstrating mastery in this body of knowledge with approval in all five certification tests in this learning journey.

A stylized, handwritten signature in white ink, belonging to Prof. Dr. Marcelo Machado Fernandes, is positioned above his name.

Prof. Dr. Marcelo Machado Fernandes

Lean Six Sigma Master Black Belt

ASQ Certified MBB – 65316044

Minitab Certified Trainer

12/06/2025

