



GREEN BELT CERTIFICATION

I hereby certify that:

Heng Peng Tan

has completed a 60-hour training on Lean Six Sigma at a Green Belt level and has satisfactorily demonstrated proficiency in this body of knowledge being approved in the final test.

A handwritten signature in black ink, appearing to read "M. Machado", is positioned above the name of the certifier.

Prof. Dr. Marcelo Machado Fernandes

Lean Six Sigma Master Black Belt

ASQ Certified MBB – 65316044

Minitab Certified Trainer



16/08/2025