



YELLOW BELT CERTIFICATION

I hereby certify that:

Norman Gwangwava

*has completed a 20-hour training on Lean Six Sigma at a Yellow Belt level
(as part of a Green Belt program) and has demonstrated capability
in this body of knowledge being approved in the final test.*

A stylized, handwritten signature in black ink, likely belonging to Prof. Dr. Marcelo Machado Fernandes.

Prof. Dr. Marcelo Machado Fernandes

Lean Six Sigma Master Black Belt

ASQ Certified MBB – 65316044

Minitab Certified Trainer



12/02/2024