



YELLOW BELT CERTIFICATION

I hereby certify that:

Maria Franca Hirang

has completed a 20-hour training on Lean Six Sigma at a Yellow Belt level (as part of a Green Belt program) and has demonstrated capability in this body of knowledge being approved in the final test.

A handwritten signature in black ink, appearing to read "M. Machado", is positioned above the printed name of the certifier.

Prof. Dr. Marcelo Machado Fernandes

Lean Six Sigma Master Black Belt

ASQ Certified MBB – 65316044

Minitab Certified Trainer



11/05/2024