



MASTER BLACK BELT CERTIFICATION

I hereby certify that:

Czarine Ingrid Sharida Carlos

has completed a 180-hour training, fully covering the MF-OPEX topics for Six Sigma and Lean Manufacturing at a White, Yellow, Green, Black and Master Black Belt levels satisfactorily demonstrating mastery in this body of knowledge with approval in all five certification tests in this learning journey.

Prof. Dr. Marcelo Machado Fernandes

Lean Six Sigma Master Black Belt
ASQ Certified MBB – 65316044
Minitab Certified Trainer

07/04/2025

