



GREEN BELT CERTIFICATION

I hereby certify that:

Elena Bone Zacarãas

has completed a 60-hour training on Lean Six Sigma at a Green Belt level and has satisfactorily demonstrated proficiency in this body of knowledge being approved in the final test.

A handwritten signature in black ink, appearing to read "Marcelo", is positioned above the certifier's name.

Prof. Dr. Marcelo Machado Fernandes

Lean Six Sigma Master Black Belt

ASQ Certified MBB – 65316044

Minitab Certified Trainer



12/02/2024